

DOCUMENTS -> RELATIONSHIPS -> MISSING EVIDENCE

One supplier. Four names. What actually matches?

The simulated licence and quotation name the same legal entity. The marketplace-to-entity relationship is not independently established. A different pro forma issuer and a third-party payee remain unexplained. Ask for the missing relationship evidence before deciding whether to proceed.

FICTIONAL DEMONSTRATION. Every business, document, finding and lookup below is simulated. No real supplier was researched. This is not a report on an actual company.

01 / Target identity

Chinese legal name	宁波示例海港家居用品有限公司 (fictional)
English rendering	Ningbo Demo Harbor Homeware Co., Ltd. (non-official)
Unified Social Credit Code	Not verifiable: intentionally invalid demo identifier
Registration status	Active in the simulated lookup only; not a real registry result
Review / simulated lookup date	2026-09-05
Supplier website	harbor-homeware.invalid (fictional, not visited)

02 / Five supplied materials

D1 - Business licence copy

Names the fictional Chinese entity. Its identifier is a deliberately invalid demonstration placeholder. Received 2026-09-04 (simulated).

D2 - Marketplace store screenshot

Store name: Harbor Living Direct. The screenshot does not include a verifiable legal-operator field. Received 2026-09-04 (simulated).

D3 - Quotation Q-DEMO-07

Issuer: Ningbo Demo Harbor Homeware Co., Ltd.; its address matches D1. Received 2026-09-04 (simulated).

D4 - Pro forma invoice PI-DEMO-12

Issuer: Harbor Export Services Ltd. No agreement linking this issuer to the target entity was supplied. Received 2026-09-04 (simulated).

D5 - Payment instructions

Beneficiary: Demo Trade Settlement Ltd. Account numbers are omitted. No bank-origin ownership evidence was supplied. Received 2026-09-04 (simulated).

03 / What matches - and what does not

All observations below refer only to the simulated materials. A document match is not independent authentication.

MATCH IN SUPPLIED MATERIALS

Licence and quotation

D1 and D3 use the same entity name and registered address. D3's telephone and email cannot be compared because D1 does not show them.

What it means: A matching name and address support document consistency, not document authenticity, signing authority or control of an email account.

Evidence: D1, D3; compared 2026-09-05 (simulated)

RELATIONSHIP UNCONFIRMED

Marketplace store to legal entity

Harbor Living Direct is a store label, not the Chinese legal name. D2 lacks sufficient operator information.

What it means: Ask for the marketplace's legal-operator page and independently compare its company name and USCC with the licence.

Evidence: D2; reviewed 2026-09-05 (simulated)

DIFFERENT ISSUERS

Quotation to invoice

D3 names the target company but D4 names Harbor Export Services Ltd. No agency, export or contracting relationship is evidenced.

What it means: Ask which entity is the contractual seller and request its explanation and supporting agreement. Researching the second entity is outside this one-entity scope.

Evidence: D3, D4; compared 2026-09-05 (simulated)

DIFFERENT BENEFICIARY

Invoice to payee

D5 names Demo Trade Settlement Ltd., different from both the licence and invoice issuer. The reason for third-party collection is not evidenced.

What it means: Request a documented explanation and appropriate authority for collection. Even matching beneficiary names would not confirm bank-account ownership.

Evidence: D1, D4, D5; compared 2026-09-05 (simulated)

No safety score. The different invoice issuer and third-party beneficiary remain unresolved. An unsupported supplier explanation does not establish a legal or payment relationship.

04 / Risk coverage

No real litigation, enforcement, sanctions or regulatory searches were conducted for this fictional example. These categories are NOT CHECKED, not clear. An actual report identifies the source, query date, records obtained and missing or inaccessible coverage separately.

05 / Missing evidence and next questions

1. A readable licence with a valid USCC, followed by an independent registry identity check.
2. Marketplace operator details establishing the store's legal operator, not just its display name.
3. An explanation and documentary basis for the different invoice issuer, including who is the contractual seller.
4. An explanation and authority for third-party collection. Bank ownership is not established by this review.
5. Independent confirmation through an established company contact channel, not only the salesperson's supplied contact.

One clarification round

One clarification round is included. In this simulated case, the supplier's reply said the companies were partners but supplied no supporting document. That statement was recorded as an unverified explanation; it did not resolve the differences.

06 / Sources and review dates

D1-D5: simulated customer-provided materials, received 2026-09-04 and reviewed 2026-09-05. No external URLs or documents exist for these invented exhibits.

R1: simulated registration lookup illustration dated 2026-09-05. Not an actual government search or evidence of a real registration.

C1: fictional clarification reply dated 2026-09-05. A supplier assertion, not independent corroboration.

Scope and limitations

Scope: one mainland Chinese legal entity, up to five documents and one clarification round. This is a document-and-identity consistency review, not a factory visit, product-certification check, forensic document authentication, investigation of related companies or confirmation of bank-account ownership. No safety score or instruction to pay is given. Reports are informational research and are not legal, financial or investment advice.

Manual supplier document review: USD 49 for one mainland entity, up to five documents and one clarification round. Scope is confirmed before payment. chinabusinesscheck.com/partners